



60th

Session of the IDEP
Governing Council

IDEP Strategic Framework 2026-2030



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The African Institute for Economic Development and Planning (IDEP) Strategic Framework 2026- 2030

For a Structurally Transformed and Prosperous Africa Driven by Its Own Skilled People

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Executive Summary and Call to Action

A Forward-Looking Strategy for Africa's Transformation

- ▶ **Key Message:** This new framework builds on 60+ years of legacy, learning from the past and boldly addressing Africa's current, emerging, and future challenges and opportunities
- ▶ **Core Focus:** To equip African institutions and officers with the capacity to design, finance and implement the integrated, climate-resilient, and digitally-enabled development pathways required to achieve Agenda 2063, SDGs, and the Pact for the Future
- ▶ **Our Main Ask Today:** To seek your **approval** of this framework and your **active partnership** in its implementation

A Framework Built on Consultation and Strategic Alignment

This Strategic Framework is informed by a robust, multi-stage process:

Phase	Key Input	Impact on the 2026-2030 Framework
1. Learning from the Past	Independent Evaluation of the 2019-2023 Framework	<ul style="list-style-type: none">• Enhanced Programme Delivery to ensure responsiveness to development needs across Africa• Addressed financial instability with a new Resource Mobilization strategy.• Integrated lessons on stakeholder engagement and digital modernization.• Informed the need for fee-based courses and private sector collaboration.
2. Expert Guidance and Validation	Meetings of the IDEP Technical Advisory Committee (TAC)	<ul style="list-style-type: none">• Provided critical technical review of the strategic focus areas.• Ensured the training catalogue's relevance and alignment with member States needs.• Validated the focus on emerging areas
3. Strategic Institutional Repositioning	ECA's Repositioning & the "Integrated Capacity Development" (ICD) Model	<ul style="list-style-type: none">• Places IDEP at the CENTER of ECA's capacity-building delivery.• Frames IDEP as ECA's "one-stop-shop" for capacity development, ensuring greater institutional synergy and impact• Aligns IDEP with the "One ECA" strategy and the School of Thought and Practice.

The Mandate : Building on a Legacy of Excellence

- ▶ **Our Mandate:** A pan-African institute established in 1962 to build public sector capacity for economic development and planning
- ▶ **Our Evolution:** From supporting newly independent nations to being the key capacity-building arm for Agenda 2063 and the Sustainable Development Goals
- ▶ **Achievements (2019-2023)/***Despite a 44% funding gap and staffing constraints*
 - Trained **about 13000 officials and other stakeholders** from 52 countries
 - Successfully pivoted to **e-learning**, exceeding targets
 - Strengthened partnerships (World Bank, UN, AU, Academia)
 - Launched the Young Economists Network (1,000+ members)



Lessons Learned and A Renewed Value Proposition



Key Lessons from the Past Cycle:

- Improve Programme Delivery
- Need for greater **financial stability** and diversified funding.
- Importance of enhanced **stakeholder engagement** and visibility.
- Opportunity to deepen **private sector participation**.
- Necessity of robust **monitoring and evaluation**.



Our Renewed Value Proposition:

- **The only UN training institution with an exclusive pan-African mandate.**
- A unique blend of **theory and practice** via ECA "School of Thought and Practice."
- **Multilingual, demand-driven, and context-specific** capacity development.

Our Vision, Mission and Strategic Ambition



Our Vision:

A structurally transformed and prosperous Africa driven by its own skilled people.



Our Mission :

- ▶ Equip African leaders and institutions with skills for effective policymaking.
- ▶ Advance innovative research and knowledge-sharing.
- ▶ Foster strategic collaboration and partnerships.



Our Ambition for

2026-2030: To be the continent's prime institute for transforming development planning and economic governance capacity.

The Strategic Framework at a Glance : 6 Key Focus Areas

	Integrated Development Planning & Financing
	Regional Integration, Diversification & Industrialization
	Inclusive Social Gains (Gender, Youth, Social Protection)
	Sustainable Natural Resources & Climate Action
	Accelerated Infrastructure Development
	Innovation & Digital Transformation

These are intricately aligned with the SDGs and Agenda 2063's "Moonshots."



STRATEGIC FOCUS

1. Integrate Development Planning & Development Financing



- ✓ IDEP prioritizes integrated planning as the foundation for macroeconomic stability and long-term growth.
- ✓ It champions breaking policy silos through cross-sectoral planning, aligning national strategies with Agenda 2063 and the SDGs.
- ✓ Its emphasis on sustainable financing including domestic resource mobilization, green finance, and de-risking investment addresses structural fiscal gaps and builds financial resilience.
- ✓ This strategic area underscores the need for governments to link planning to actionable and fundable solutions.

2. Regional Integration, Diversification & Industrialization



- ✓ IDEP strategically supports AfCFTA-driven integration by strengthening intra-African trade and harmonizing policy frameworks.
- ✓ It encourages countries to move from raw commodity exports to value-added production through industrialization and economic diversification.
- ✓ By building institutional and policy capacities, IDEP enables countries to unlock regional value chains, increase competitiveness, and reduce external dependency.



STRATEGIC FOCUS

3. Promote Inclusive Social Gains



- ✓ This orientation embeds social equity into economic policy by ensuring marginalized groups especially women and youth benefit from development.
- ✓ Through training on gender-sensitive policies, social protection, and youth empowerment, IDEP promotes inclusive systems that foster human capital, social cohesion, and poverty reduction.
- ✓ It recognizes inclusion as essential to resilience, stability, and long-term development outcomes.

4. Enhance Sustainable Resource Use & Environmental Resilience



- ✓ IDEP positions sustainability at the heart of Africa's development transformation.
- ✓ It supports capacity development in climate resilience, green growth, and environmental governance, helping countries operationalize the Paris Agreement and implement just transition policies.
- ✓ The Institute fosters the mainstreaming of natural resource governance and climate adaptation strategies into economic planning, aligning economic growth with ecological balance.



STRATEGIC FOCUS

5. Accelerate Infrastructure Development



- ✓ Acknowledging the critical infrastructure deficit in Africa, IDEP advocates for public-private investment in transport, energy, digital, and social infrastructure.
- ✓ The Institute promotes regional connectivity and access to essential services, emphasizing inclusive infrastructure planning.
- ✓ It trains public officials on infrastructure finance and governance to unlock economic opportunities and raise living standards, especially in underserved areas.

6. Enhance Innovation & Digital Transformation



- ✓ IDEP recognizes innovation and digital transformation as enablers of productivity and service delivery.
- ✓ By supporting digital governance, e-services, and innovation policy, it helps governments bridge the digital divide and create inclusive digital economies.
- ✓ Its focus on tech-driven public services and entrepreneurship equips Member States to compete globally while expanding access to opportunity at the local level.



How We Will Deliver : Our Theory of Change (1/2)

Asumptions	Inputs	Outputs	Outcomes	Impacts
<p>Political: High leadership and ownership of capacity building interventions</p> <p>Finance: Availability and timeliness of funding</p> <p>Policy: Openness of the policy reform agenda</p> <p>Better internal and external communication</p>	<p>Financial Resources: Grants, government contributions, donor support, and fee-based services.</p>	<p>Signature Training Courses tailored to Africa's real-time challenges.</p>	<p>Skilled and competent public officials with the skills to manage complexity and deliver results.</p>	<p>Strengthened inclusive, sustainable, and resilient economic development for African countries</p>
	<p>Human Resources: A skilled and diverse team of trainers, advisors, and policy experts. Technology & Infrastructure: Digital platforms and e-learning systems that ensure reach, agility, and continuity.</p>	<p>Technical Assistance & Advisory Services to embed capabilities within institutions.</p>	<p>Strengthened national institutions that are responsive, agile, and aligned with strategic goals.</p>	
	<p>Institutional Partnerships: Collaboration with member states, RECs, ECA, academia and/or universities, and development partners.</p>	<p>Policy Research and Advocacy embedded in the ECA's School of Thought and Practice.</p>	<p>Expanded regional and national collaboration for peer learning, coherence, and ownership.</p>	
		<p>Knowledge Products and Dialogues to enhance policy design, coherence, and execution.</p> <p>Strengthened Evaluation Mechanisms to track development</p>	<p>Improved diagnostic capabilities for institutional performance and reform readiness</p>	

How We Will Deliver: Our Core Modalities (2/2)

- **Integrated Capacity Development (ICD):** A "one-stop-shop" for Member States, blending training, research, and policy support.
- **Policy Research and Advocacy:** High-quality, evidence-based research to inform decision-making.
- **Knowledge Management & Tech Innovation:** Leveraging AI, e-learning, and digital hubs for widespread impact.
- **Partnerships & Collaboration:** Deepening ties with AU, UN, RECs, private sector, think tanks and academia.



Resource Mobilization : A Shared Responsibility for Success



The Financial Plan:

- **Total Budget (2026-2030):** USD 29 Million
- **Funding Gap:** USD 11.5 Million (39.6% of total budget)
- **Consequence of the Gap:** Inability to train 24,000 officials and deliver 175 courses, directly hindering member states' capacity to implement Agenda 2063, SDGs and The Pact for the Future



Our Strategy to Close the Gap:

- **Diversify Funding:** Engage development banks, philanthropic foundations.
- **Private Sector Engagement:** Public-Private Partnerships for co-financing.
- **Fee-Based Courses:** High-quality, specialized training for revenue.
- **IDEP Endowment Fund:** A sustainable long-term funding mechanism.
- **Member State Contributions:** The foundational pillar of our funding.



Monitoring, Evaluation and Risk Management

- **Ensuring Accountability and Impact:**
 - A robust **Monitoring & Evaluation framework** with real-time dashboards and clear Key Performance Indicators
 - Regular reporting to the Governing Council, ECA COM and stakeholders
- **Proactive Risk Management:** Plans for key risks identified and related mitigation, including:
 - **Funding Shortfalls**
 - **Political Instability**
 - **Competition from other institutions**
 - **Deterioration of IDEP's reputation**

Conclusion

This Strategic Framework is our shared blueprint for building the capacity Africa needs to achieve Agenda 2063, SDGs, and the Pact for the Future

With your approval and active support, IDEP will remain fit-for-purpose to deliver on its critical mandate

IDEP SF 2026-2030 successful delivery is our shared responsibility.



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THANK YOU!



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